2021



A CITIZEN'S CONTRACT

Between the PNP & the people of the Turks and Caicos Islands

NO TURKS AND CAICOS ISLANDER LEFT BEHIND



"I come for this WORK"

- Hon. Charles Washington Misick Progressive National Party Leader



Dear Voter,

As we get ready to choose a new Premier and Members of the House of Assembly, The Progressive National Party (PNP) is proud to present our contract with you the people of the TCI. This contract gives you an overview of the policies and programs the PNP will pursue to rescue the failing economy, deal with the impact of COVID 19 and set the TCI on the path to long term prosperity. It is our commitment to deliver on every pledge and we want you to hold us accountable.

We have listened to you. The policies we are proposing will stand the test of time and build on our party's legacy of looking out for the people, financial accountability, economic growth, social responsibility and environmental preservation. Together these

policies will bring improved quality of life, prosperity, security and justice for our people. Our immediate focus on taking office is to turbo-charge the economy, create jobs, cut the cost of living, provide quality healthcare and education, create a more secure TCI and invest in our future through food production, environmental protection and infrastructural development.

Over the last fifty years development has come at the expense of the cultural and social development of our people. If we fail to learn from our past, we will repeat our mistakes, so the next fifty years must be different. While we welcome foreign direct investments, this will not come at a cost to your everyday development needs. Your wellbeing must be at the **centre** of any development and it is the commitment of the PNP that only those projects that empower local people, protect our culture, and support our aspiration to nationhood will get the greenlight.

We 'come for this work' to deliver the progress you know and the experience you can count on from the PNP. We are battle tested and ready to work for you and take the TCI on a new path of inclusive growth and sustainable development.

In Pursuit of our vision of a politically independent country, with a self-confident people, living our best lives, under a competent progressive government, we will submit to God's Sovereign Authority only.

All aboard with the PNP - No Turks and Caicos Islander left behind.

Sincerely, Charles Washington Misick

ALL /SLAND CANDIDATES



HON. CHARLES WASHINGTON MISICK PNP LEADER



ERWIN J. SAUNDERS PNP DEPUTY LEADER ALL ISLAND CANDIDATE



HON. JOSEPHINE CONNOLLY ALL ISLAND CANDIDATE





JAMELL ROBINSON ALL ISLAND CANDIDATE



SHAUN MALCOLM ALL ISLAND CANDIDATE



OTIS MORRIS ELECTORAL DISTRICT 1 GRAND TURK NORTH



LESHUN MISSICK ELECTORAL DISTRICT 2 GRAND TURK SOUTH & SALT CAY



JOHN MALCOLM ELECTORAL DISTRICT 3 SOUTH CAICOS



ARLINGTON MUSGROVE ELECTORAL DISTRICT 4 MIDDLE & NORTH CAICOS



HON. AKIERRA MISSICK ELECTORAL DISTRICT 5 LEEWARD & LONG BAY



MATTHEW STUBBS ELECTORAL DISTRICT 6 THE BIGHT & JUBA SOUND



SAMUEL BEEN ELECTORAL DISTRICT 7 CHESHIRE HALL, KEW TOWN & RICHMOND HILLS



RANDY HOWELL ELECTORAL DISTRICT 8 BLUE HILLS



RACHEL TAYLOR ELECTORAL DISTRICT 9 FIVE CAYS, CHALK SOUND & SOUTH DOCK



KYLE KNOWLES ELECTORAL DISTRICT 10 WHEELAND & WEST CAICOS

CONSTITUENCY CANDIDATES

A MINISTERIAL PORTFOLIO ASSIGNMENT FOR PROGRESS AND PRODUCTIVITY

The Responsibility Assignment Matrix reflects a ministerial portfolio structure that best aligns our strategic objectives with intended outcomes. It is designed for maximum efficiency in service delivery. It will require organisational change, the wholesale adaptation of technology, innovation, investment in human capital and the development of our people equipping them to take advantage of the best opportunities on offer in our country. It is built on our core values of hard work, empathy, competence and integrity. The new structure will help us better achieve the promises in our contract with you.

OFFICES & MINISTRIES PROPOSED STRUCTURE	MINISTERIAL PORTFOLIOS	STATUTORY / GOOD GOVERNANCE BODIES
Office Of The Premier	 Portfolio Performance Management Public Policy Unit (PPU) Strategy Management Unit (SMU) 	
Minister Of Finance & Business Innovation	 Fiscal Planning & Revenue & Expenditure Management Budget Office Tax Administration - Revenue Comptroller Customs & Excise Collection Treasury Management Public Investment Program Capital Investment Program Capital Investment Statistics Gaming Trade & Fair Competition Exchange of Information Unit 	 Invest TC Statistics Authority (new) Revenue Authority (new) TCI Gaming Authority TCI Financial Services Promotion Agency (TCI-FSPA) (new) TCI National Wealth Fund
Education, Labour & Employment	 Universities, Colleges, Schools and Vocation Training Scholarship Administration Human Capital Development Library Services Youth Development Sports Labour & Employment (including guest workers administration) 	 Higher Education Board Scholarship Board TCI Community College TCI Sports Commission Labour Tribunal National Insurance Board (NIB)

Tourism, Culture, Heritage,	Tourism Regulatory Office(TRO)	Tourism TCI
Environment Physical	Department of the Environment & Costal	(New DMO – PPP - Social
Planning & Infrastructure	Resource (DECR)	Partnership)
	Culture & Heritage	National Trust
	Fisheries & Marine Resources Management	 TCI Gaming Authority
	Faith & Religious Affairs	
	Physical Planning Department	
	Survey & Mapping	
	Land Registry	
	Crown Land Management	
	Land Valuation	
	Estate Management	
	Energy and UtilitiesRoads & Infrastructure	
	Agriculture	
	Agriculture	
Home Affairs	Ports Management	Turks and Caicos Islands
	Citizenship & Naturalisation	Airport Authority
	Social Development & Welfare	Turks and Caicos Ports
	Broadcasting Commission	Authority
	Registrar General Office	
	Telecommunications	
	District Administration	
	Department of Motor Vehicle	
	Disaster Management Department	
	Fire & Rescue	
	TCI Prison	
	Postal Service	
	 Information Services Public Works Programme Management 	
	Public Works Programme Management	
Immigration &	Visas & Immigration	
Border Services	Immigration Enforcement	
	Customs and Border Enforcements	
Health &	Health Promotion & Advocacy	
Human Services	Health Emergency Management Unit	
	Dental Health	
	Primary Healthcare	
	Mental Health and Substance Abuse	
	Special Needs Unit	
	National Health Laboratory	
	Emergency Medical Service	
	National Health Insurance Board (NHIP)	
	Contract Management Unit - TCI Hospitals	
	National Epidemiology Research Unit	
	Environmental Health	
	Gender Affairs	
Ministry Of Digitalisation &	Digitisation & E-Government	

"If we fail to learn from our PAST, we will repeat our MISTAKES"

- Hon. Charles Washington Misick Progressive National Party Leader



COVID 19 & FUTURE PANDEMIC READINESS

The TCI has been impacted socially and economically by the COVID-19 Pandemic and it is uncertain when it will end. COVID-19 will not be the world's last health emergency. It is therefore critical for us to be prepared to deal with the next health emergency. The PNP will take its lead from the UN-WHO but will make provisions in the annual budget to build up reserves to cushion the potential blow to our people from the next one. In relation to the current crisis, we will support our people who need help to sustain themselves through the following actions:

- 1. Partner with the Private Sector to encourage and enforce safe work environments
- 2. Create sanitation stations with mask and sanitizer dispensers in heavy traffic areas
- 3. Roll out a Public Education campaign billboards, posters awareness campaigns on television
- 4. Offer Duty Free concessions on cleaning, hygiene, and sanitation items
- 5. Monitor schools to ensure the environment remains safe for ongoing face to face learning
- Create a supplemental nutrition grant program (SNGP) and a shelter subsidy program (SSP) to support persons facing accommodation rental challenges due to Covid-19
- 7. Partner with financial institutions for mortgage deferral programs
- 8. Undertake a major cleaning program for streets and public spaces

ECONOMY AND JOBS

It is said that the economy is the start and end of everything. However, the ultimate resource in economic development are the people. Immediately after a successful election, we will implement policies and programs that will turbo charge the economy and empower the people. We will:

- 1. Launch a Public Works Program to create rapid employment to benefit TC Islanders
- 2. Create tourism linkages with other sectors of the economy including agriculture
- Upgrade the Tourist Board to a Destination Management Organisation (DMO) to achieve stakeholder synergy
- 4. Remove barriers to local investment
- 5. Establish a minimum investment threshold for foreign direct investments ownership
- Strictly enforce the provisions of the Business Licence Regulations for the categories of business activities reserved for and or restricted to Turks and Caicos Islanders. The law will also be amended to close existing loopholes
- 7. Increase domestic investment through global alliances and partnerships with TCI Islanders
- 8. Restructure the revenue system to end complicated development agreements and foster transparency





- 9. Put in place TCI Finance as a promotional agency to attract the global financial services businesses converting the TCI to a preferred FINTECH destination
- 10. Fast track Temporary Global Talent work permits and require that recipients commit to employing Turks and Caicos Islanders
- 11. Provide incentives to technology developers to relocate to the Turks and Caicos Islands and register their patents, trademarks, and copyrights here - The Technology Ambassador Program
- 12. Create a Financial Services Promotion Committee (FCPC) chaired by the Minister of Finance, with senior representative from the FSC, private sector and Government, to give priority to the sector
- 13. Create a Development Finance Institution (DFI) to support and promote entrepreneurship and start-ups
- 14. Reform the Business License Ordinance to foster more Turks and Caicos Islander participation in the economy
- 15. Enforce Consumer Protection Regulations and introduce fair competition laws
- 16. Establish a Bureau of Standards to promulgate, promote and implement standards relating to unit of measurements and quality assurance for all goods and materials. This will be spear-headed by the department of Trade and Consumer Affairs.
- 17. Establish a Policy and Program Management Office (PPMO) to guide decision making

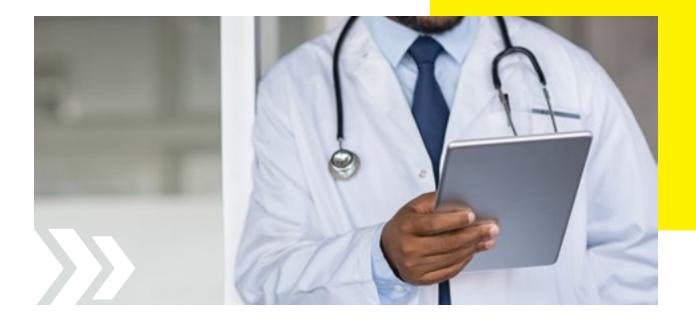
FOOD SECURITY

Food security is the foundation of all human needs. Given the threat to the global supply chain and growing inaccessibility to enough nutritious food, the TCI must put in place a secure system to supplement the food requirement of the country. The next PNP administration will:

- 1. Establish a food production cooperative
- 2. Fund agricultural loans and protect local investments in farming
- 3. Ramp up Agricultural Science training
- 4. Develop farm roads and infrastructure
- 5. Establish zones for poultry, livestock, fish farming
- 6. Facilitate the importation of temporary farm labour to boost production and domestic food supply
- 7. Provide concessions to farmers and fishermen
- 8. Establish Farmers Markets
- 9. Build public slaughterhouses including on large farms
- 10. Create a national agriculture, animal husbandry and fisheries department to be fully functional by 2025
- 11. Finance the development of a TCI Fishing Co-op
- Impose stiffer penalties for bleaching of reefs, poaching, and the catching of prohibited species and under sized marine animals
- 13. Confiscate all foreign vessels caught within our Exclusive Economic Zone (EEZ), and
- 14. Encourage the UK Government to engage with the Dominican Republic Government to finally resolve the disputed maritime boundary between the two countries particularly the Mouchoir Bank







HEALTHCARE

A strong and productive country must have healthy people. The PNP believes that good Healthcare is critical to the wellbeing of our people and the sustainable development of our country. The next PNP Government will therefore:

- Strengthen and improve the delivery of health care through the integrated health services delivery network (IHSDN)
- 2. Upgrade the Grand Turk Primary Health Care (PHC) Clinic.
- 3. Build a new central PHC in the Cheshire Hall community
- 4. Build/upgrade the Public Health Laboratory
- 5. Complete Phase II of the Wellness Center
- 6. Build a Long-Term Hospice Care facility
- 7. Build a Home to care for persons with mental health issues
- Expand Secondary and Tertiary care services within the hospitals to serve
 both the local and medical tourism population and reduce the need for treatment abroad
- 9. Restructure the medical treatment abroad program to procure more cost-effective care



SAFETY, SECURITY, & JUSTICE

After food and clothing, security is the second greatest need of humanity. It is a moral and human right obligation for governments to guarantee safety, security and justice to all within its borders, especially the most vulnerable. Our emphasis will be on:

- JUVENILE JUSTICE We will make provision in the justice system to guarantee the skill development, and support for juvenile offenders including those with disabilities, to ensure that they can lead independent lives; rehabilitation of juveniles engaged in substance abuse by addressing treatment needs, and the successful reintegration of juvenile offenders into the community
- HUMAN RIGHTS We commit to a minimum standard of human rights including the right to employment and a fair wage; the right to adequate housing, medical care, education, childcare, care for the elderly, disabled and sick
- 3. GENDER BASED VIOLENCE We will strengthen the department of gender affairs to be more proactive in identifying, preventing and reducing all forms of discrimination and violence against women and girls

- 4. FINANCIAL CRIMES The TCI already has a strong regime in place to combat money laundering and terrorist financing. However, we need to close loopholes that foster fraud, as it hampers the development of innovative financial services products. We will recruit global talent and employ systems to ensure that the TCI is not an easy target for fraudsters
- 5. RESTORATIVE JUSTICE We will repair the harm caused by the offender, help to reintegrate the offender into the community and achieve a sense of healing for both the victim and the community. Our restorative Justice program will focus on community service and restitution
- 6. PRISON MANAGEMENT REFORM We will provide the resources to establish rehabilitation programs for prisoners to ensure, so far as possible, that upon release they can lead a law-abiding and self-supporting life
- 7. MENTAL HEALTH AND DRUG TREATMENT The PNP will enact Mental Health legislation to transform mental health care and will provide resources to assist persons with mental health challenges lead healthy and independent lives
- COMMUNITY ORIENTED POLICING (COP) We will increase the strength, quality of the training and benefits
 package of our police force, expand the use of foot and bicycle patrols and promote regular meetings
 between the police and community groups



EDUCATION, LABOUR & EMPLOYMENT

Education is the most powerful tool in building a nation and must play a pivotal role in preparing people for the job market, hence its relationship with labour and employment. The PNP will:

- Transform the education system to provide each child with a solid foundation to build their knowledge and skills throughout life
- 2. Create a more broad-based education system multilingualism, well-trained teachers, and the integration of information and communication technologies to aid learning
- Create learning opportunities for students that cater to different interests, strengths and learning needs as well as provide the diverse skills that the country requires
- 4. Fashion a new education policy that incorporates continuous feedback from parents and the community to reduce truancy and delinquency while improving educational outcomes
- 5. Develop a lifelong learning environment so Turks and Caicos Islanders can improve their knowledge and skills at all stages of their life
- 6. Increase the employability of graduates at all levels through partnerships with the private sector
- 7. Establish a new employment policy based on the findings of the 2017 National Skills Audit





CROWN LANDS

It is generally acknowledged that the current model for the distribution and management of crown land is unworkable and unfair. Given its importance as a source of revenue and an engine of empowerment, we will work with the relevant stakeholders to address the many legacy issues, create a system for perpetual revenue streams from the people's land for their benefit. In that regard the following actions will be undertaken:

- 1. Reform the way the people's lands are distributed and managed
- 2. Make representation for the transfer of Crown Lands under the Ministry for Physical Planning and Infrastructure
- 3. Revise the residential development model to ensure sustainability, sufficiency and quality housing for all
- 4. Adjust residential Crown Land concession to make it affordable to Turks and Caicos Islanders
- 5. Allocate residential parcels only after they are fully serviced
- Reserve sufficient acreages of Crown Land to be use exclusively for food production as well as develop a Food and Nutrition Security Policy and Plan focused on agriculture, livestock, fisheries, forestry, natural resources management, food security and food sovereignty



HOUSING

Housing is a fundamental human need. Decent, affordable housing should be a basic right for everyone in this country. Without stable shelter, everything else falls apart. A new PNP administration will:

- Work with all stakeholders to develop sustainable communities in which decent housing is available to all through home ownership, equitable tenancy arrangements or public subsidies
- 2. Establish the TCI Housing Authority to marshall and manage funding from public and private sources and collaborate with developers, contractors and provide subsidies to increase the stock of adequate and affordable housing
- 3. Support mortgage security schemes to increase the availability of affordable homes to Turks and Caicos Islanders
- 4. Replace existing shantytowns with safe, clean, fully serviced communities with adequate housing
- 5. Develop a severe weather shelter policy and facilities to protect the vulnerable and exposed in times of dangerous storms
- 6. Stamp out the growing trend of homelessness by working with Churches and other charities to provide housing for persons who may be temporarily displaced

INFRASTRUCTURE

Investment in infrastructure is critical to sustainable growth and development. It is a critical plank of poverty alleviation and nation building. The PNP will:

- 1. Establish a twenty-year infrastructure development pipeline
- 2. Establish E-government and Government-as-a-Service (GAAS) platforms
- Prioritise the building and maintenance of a system of roads critical to the economic, social and security needs of our communities
- 4. Undertake a continuous review of our major airports to ensure adequacy for domestic and international travel as well as to meet the demands of our vital tourism industry
- Expand our Seaport The ability to reduce the cost of imports will depend on our ability to increase the size of cargo bulk delivered at our seaports. The PNP will develop a ports system with long term solution to cost reduction and commercial efficiency
- 6. Modernize our Schools The PNP has a reputation and passion for developing the educational capacity of the TCI. We will ensure that schools are modern, equipped with the latest technical tools, have the right ratio between teachers and students and are conveniently located to give our communities easy access.
- Upgrade Hospitals and Health Centres We need more health centres and available hospital beds to
 increase access to health care for all our people and are committed to providing these over time



"We will NOT have a society if we destroy our ENVIRONMENT"

- Hon. Charles Washington Misick Progressive National Party Leader

ENVIRONMENT

We will not have a society if we destroy the environment. The environment, as natures capital, belongs to all of us. It must be protected and sustained for the benefit of all stakeholders. The PNP will:

- 1. Enforce strict protocols for large-scale projects
- Institute better management of our dumpsites and implement an environmentally safe waste management framework. This will protect our people from toxic fumes that damage their respiratory systems and reduce the negative impact on the environment
- Stop settlements which ignore planning laws, litter the landscape with dwellings that are unsafe, unsanitary, and damaging to the environment
- Establish stricter rules for the importation of old cars to include provisions for their removal The current policy has turned our beautiful Providenciales into one big scrap yard
- 5. Implement environmental remediation plans
- Ensure that planning laws designed to protect our environment, are enforced. This is our birthright and we
 must protect it
- 7. Ban the sale or lease of beach access. We hold these lands as sacred for our children and their children and they must not be taken from the people of the Turks & Caicos Islands
- 8. Ensure that the development agenda for TCI is shaped by its people and not foreign investors
- 9. Maintain strict adherence to only investments and projects that will benefit the people of the TCI
- 10. Promote environmentally friendly and culturally rich experiences Community Tourism, ecotourism, adventure tourism and sustainable tourism

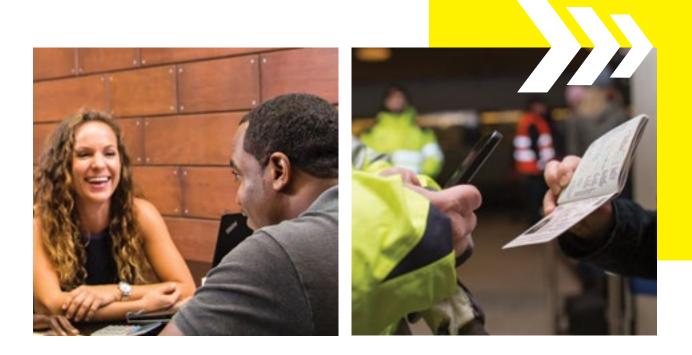


YOUTH/ELDERLY/DISABLED

The idea that the future belongs to the youth is taken seriously by the PNP. At the same time, the PNP believes that to care for those who once cared for us is one of the highest honours. We will:

- Hold consultations with young people including those with disabilities and develop a National Youth Policy which reflects their agenda and give support as they pursue their goals and contribute to the success of their local community and the nation
- 2. Implement a national scholarship fund to which businesses and philanthropists can contribute aimed at diversifying and increasing the availability of education grants and loans
- 3. Implement a National Apprenticeship Programme aimed at incentivising businesses to hire the young, provide them with practical experience, training and certification in appropriate skills needed by the economy and to better prepare them for the job market
- 4. Establish a National Youth Service Agency to spearhead various youth initiatives including further advancement of the National Cadet Programme. We will expand cadet units to include all Islands
- 5. Introduce new plans enhancing existing programs to save at risk youths including truancy intervention, youth reform and mentoring programs
- Develop a special needs services centre dedicated to the assessment, therapy, and social integration of individuals with special needs
- 7. Improve employment and entrepreneurial opportunities for young people
- 8. Day-care and Respite facilities
- 9. Build a Senior Citizens Home on Providenciales
- 10. Financial support for accredited church schools





IMMIGRATION

Immigrants have contributed to the economic and social development of the country and the PNP supports a flexible labour market with a broad skills base. We will:

- 1. Further modernize the Immigration Policy which at its core will put TCI Islanders first for employment and small business opportunities
- 2. Attract new residents who can help in the growth and development of the economy
- Create additional categories of Investment based long-term residence programs to attract specialist industries and skills to diversify the economy
- 4. Establish annual quotas for PRCs and TCI Status
- Offer Incentives to encourage persons in the diaspora to migrate to the TCI for available positions not able to be filled by TCI Islanders living in the Islands
- Provide the resources to strengthen our defences against illegal entry, and strictly enforce the laws to ensure that as far as possible only persons with a legal right to be in the islands can abode

DIGITAL GOVERNMENT

A Digital Government will save the TCI millions of dollars, ensure efficient, effective and equitable delivery of public service, build public trust, ensure transparency, participation and collaboration between government agencies. Your next PNP government will be digitized, accessible and service centred and that is why we will establish a dedicated ministry to execute this promise aimed at:

- Delivery of programs and services in simple, modern, and effective ways that are available anytime, anywhere and from any device
- Develop a digital identity platform E-Identity that fosters openness, trust and will be at the heart of our social contract with you, our people
- Provide an electronic ID card to give everyone a secure online identity to easily access government services, including paying fees, applying for licenses, documents, crown lands, NIB and NHIP benefits and school registrations
- 4. Plan better access to information on employment, unemployment, workforce needs, work permit holders, job functions, salary levels, and other key metrics to better align labor and immigration needs
- 5. Give young people access to high quality education (both online and in person), scholarships that match their curiosity and natural talents and first preference for jobs and career advancement
- 6. Cut the red tape and put power in the hands of the people
- 7. Make it easier for you to do business and live your best lives

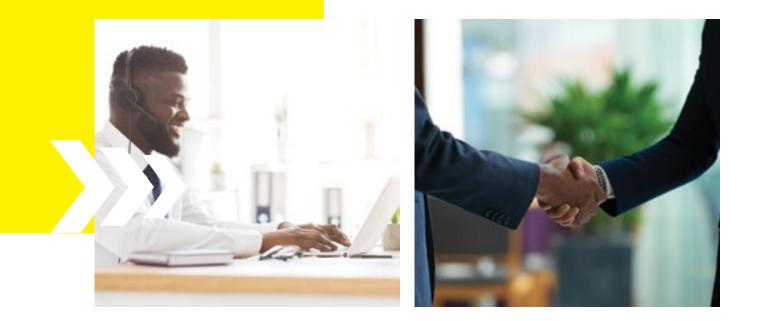




POVERTY ALLEVIATION

The PNP is focused on helping the people of the TCI to live their best lives and poverty is a major challenge to achieving this. The next PNP administration will invest heavily in the protection, welfare, and safety of our people. It will:

- 1. Establish a poverty threshold for the TCI as a first step towards the elimination of poverty. Families and individuals who fall under that threshold will be given assistance
- 2. Provide needs-based family support with Supplemental Nutrition Grants (SNG)
- 3. Implement a robust early detection and intervention program for children with special needs
- 4. Provide financial help for children and adults with special needs
- 5. Expand home help programs, daycare, and wellness centers for the elderly in need
- 6. Increase the Non-contributory Old Age pension from NIB
- 7. Provide housing subsidies for indigent TCI families
- 8. Collaborate with large employers to ensure that adequate housing is available to staff



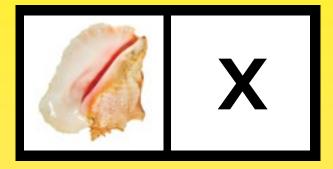
ACCOUNTABILITY

We believe that every Public Servant, including politicians, must be accountable to the people they serve. The PNP will restructure the current performance management system to improve efficiency, effectiveness and equity. We believe that accountability, transparency, effective leadership and efficient communication create a positive and beneficial relationship between the government and the people and will make it the hallmark of our administration. In particular we will:

- 1. Establish a freedom of information framework to include a freedom of information legislation
- 2. Introduce performance reviews with a focus on meritocracy at all levels of government
- 3. Organize community updates through quarterly town hall meetings and constituency day weekly
- 4. Hold regular press conferences/media interviews
- 5. Install a citizen's hotline for comments, queries and complaints
- 6. Use multiple electronic formats to meet and interface with members of the public, locally and in the diaspora

No Turks and Caicos Islander LEFT BEHIND

VOTE PNP STRAIGHT DOWN THE LINE



Your Signature Here

FEBRUARY 19TH